

51CTO WOT

World Of Tech 2024

WOT全球技术 创新大会

智启新纪
慧创万物



AI赋能软件研发再思考

覃宇

Thoughtworks智能硬件数字化转型负责人

面向 AI 的软件研发再思考



AI 编码助手带来了价值，而且还在不断增长
在使用 AI 编码助手的程序员中，75%的人表示这些工具达到或超过了他们的预期；这可能就是95%的开发者已经在使用它们的原因。



野蛮生长的AI增加了企业的风险
最近的研究发现，自从引入AI助手以来，代码质量和安全性有所下降。



在编码以外的领域加速使用人工智能
只有 ~30% 的周期时间用于编码。不要仅仅关注编码和编码的速度，来加速 AI 的成功。

行业趋势

- 编码助手的使用将会持续下去，而且还在快速增长
- 与现代工程实践相结合，来控制管理风险
- 实现持久价值：将 AI 辅助集成到团队流程中，在整个生命周期中将AI与工程实践和领域知识相结合，来放大价值

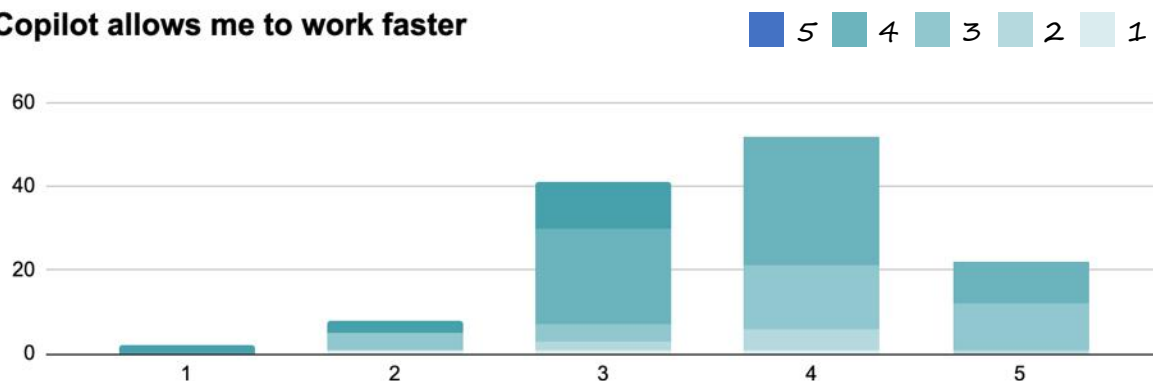
AI 辅助编码的价值已经验证

我们开发人员的体验证实，编码助手对开发人员的体验有积极影响。不同经验水平开发人员的反馈结果没有较大差别。

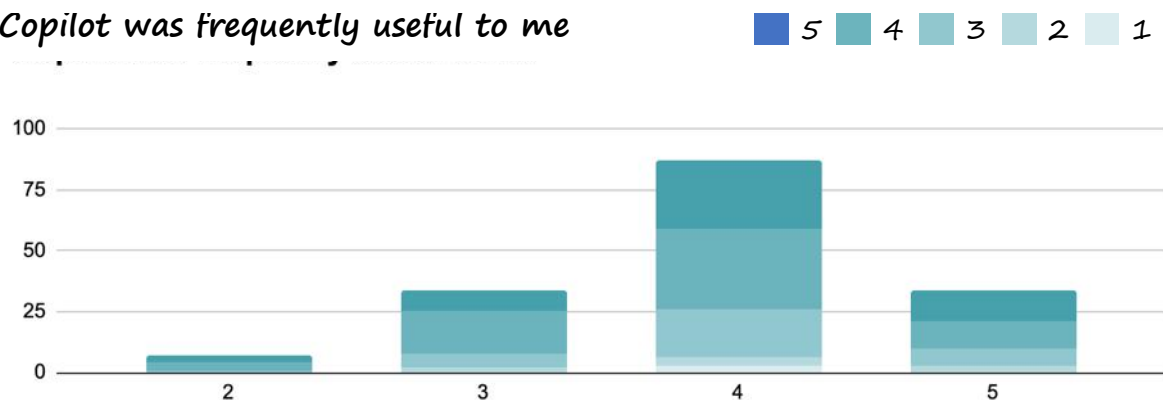
Experience level: ■ 5 ■ 4 ■ 3 ■ 2 ■ 1

• 1-5 x-axis is a Likert scale of "Strongly Disagree (1)" to "Strongly Agree (5)"

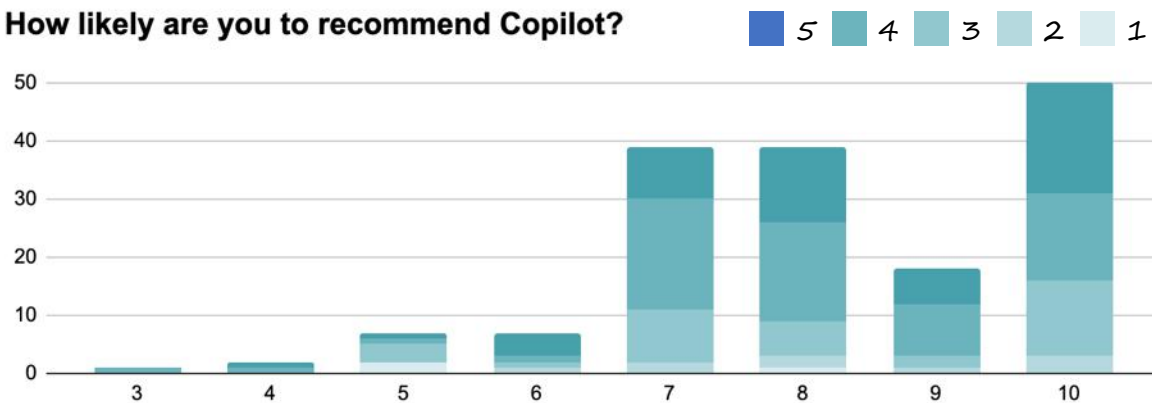
Copilot allows me to work faster



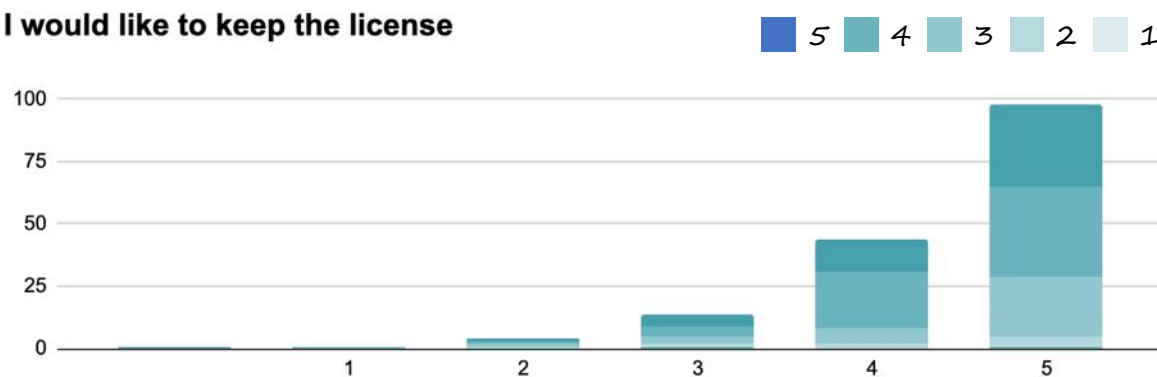
Copilot was frequently useful to me



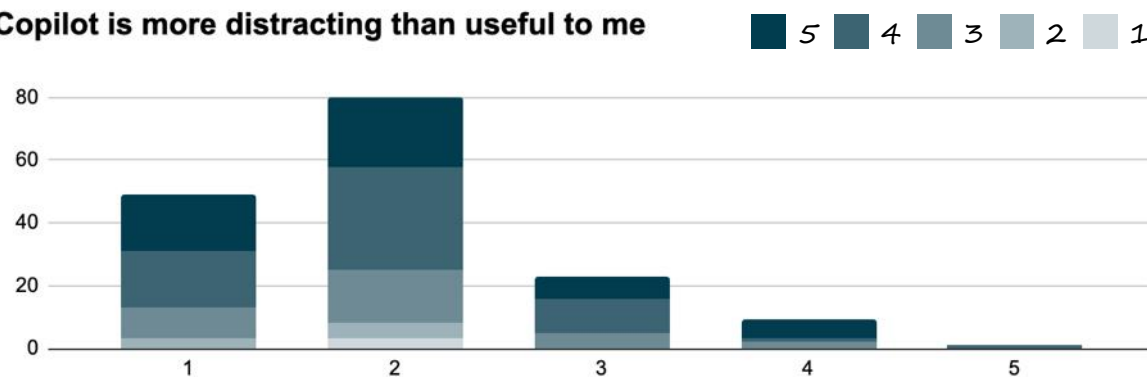
How likely are you to recommend Copilot?



I would like to keep the license



Copilot is more distracting than useful to me



AI 辅助编码插件竞争白热化

插件工具	Github Copilot	Jetbrains AI	TONGYI Lingma	Baidu Comate	CodeArts Snap	Autodev
即时补全	支持	支持	支持	支持	支持	暂未支持
自然语言转代码	支持	支持	支持	支持	支持	支持
对话聊天	支持	支持	支持	支持	支持	支持
代码解释	支持	支持	支持	支持	支持	支持
代码优化/重构	支持	支持	支持	支持	支持	支持 (结合代码扫描)
测试生成	支持	支持	支持	支持	支持	支持 (基于调用的上下文)
自定义模型	不支持	不支持	不支持	不支持	不支持	支持
自定义提示词	不支持	不支持	不支持	不支持	不支持	支持
代码上下文增强	未知	自动, 无法定制	未知	自动索引, 无法定制	未知	支持 (Context)
业务上下文增强	不支持	不支持	不支持	不支持	不支持	支持 (AI Agent)

1. 结合代码扫描: 诸如 *Coding Guidelines*、内部编码规划扫描出来的问题, 作为提示词的一部分, 可有效改进重构能力, 修复质量问题。

警惕 AI 生成代码的风险

GitClear收集了2020年1月至2023年12月期间撰写的1.53亿行更改代码。这是已知最大的高度结构化代码变更数据库，用于评估代码质量差异。

GitClear发现代码可维护性的趋势令人担忧。预计到2024年，代码流失率（即在撰写后不到两周的时间内进行恢复或再次修改的代码行百分比）将比2021年（人工智能出现之前的基线）翻一番。“添加代码”和“复制/粘贴代码”的百分比与“更新”、“删除”和“移动”代码成比例增加。在这方面，2023年期间生成的代码更像来自流动的贡献者，容易违反代码仓库的 DRY 原则。



Coding on Copilot

2023 Data Shows Downward Pressure on Code Quality

150m lines of analyzed code + projections for 2024



Adam Tornhill
@AdamTornhill

The main challenge with AI assisted programming is that it becomes so easy to generate a lot of code which shouldn't have been written in the first place.

12:05 PM · Nov 28, 2023 · 10K Views

12

34

142

6

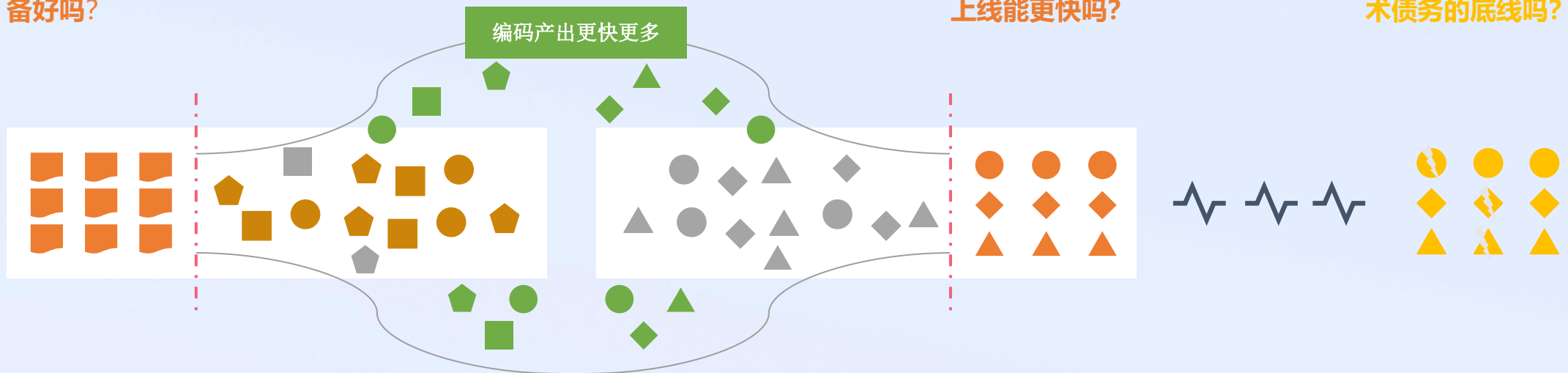


编码效率提升还暴露了其他短板

如果编码更快了，
需求能更快地准
备好吗？

如果编码更快了，代
码审查能更快吗？
上线能更快吗？

如果产出的代码更
多了，还能守住技
术债务的底线吗？



编码以外 AI 的使用仍不普遍

- Market Research
- Competitor Analysis
- User Needs Identification
- Feasibility Study
- Technology Exploration
- Regulatory Requirements Identification
- Security Considerations
- Existing System Analysis (for modernization)
- Mobile Platform Analysis (for mobile projects)
- Data Analysis (for data projects)

- Software Architecture Analysis
- Data protection impact assessment
- Requirement Gathering
- Compliance Requirement Identification
- Requirement Analysis
- Business Process Analysis
- User Interface Analysis
- Security Analysis
- Existing System Analysis
- Data Analysis
- Vulnerability Assessment
- Data Source Analysis

- Refactoring
- Coding
- Database Management
- UI/UX Implementation
- Security Implementation
- Reverse engineering
- Data Modeling
- Data Integration
- Data Security Implementation
- Integration
- API Development
- Testing (Unit and Component)
- Data Processing Implementation
- Continuous Integration
- Database Design
- Data Migration
- Data Validation
- Database Implementation

- Change Management
- Cutover Management
- Performance Tuning
- Mobile App Store Submission
- Environment Setup
- Release Preparation
- Data Migration
- Software Installation
- System Monitoring
- Load Balancing
- Compliance monitoring
- Backup and Recovery Setup
- SEO Setup



Research

Planning

Analysis

Design

Development

Testing

Deployment

Maintenance

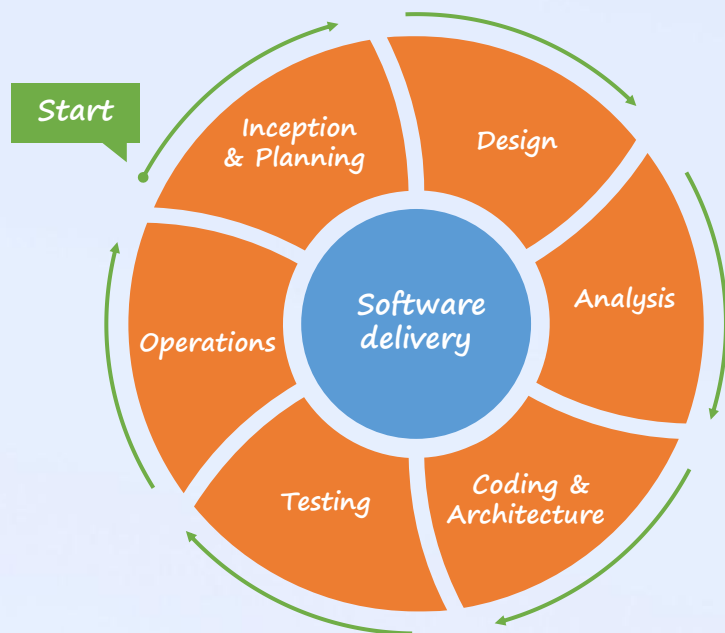
- Project Scope Definition
- Communication Planning
- Project Governance
- Documentation Plan
- Mobile Platform Selection
- Resource Planning
- Budget Planning
- Risk Management
- Quality Assurance Planning
- Data Migration Plan
- Security Planning
- Project Scheduling

- System Design
- Software Architecture Design
- UI/UX Design
- Compliance-Driven Design
- Security Design
- API Design (for application development)
- Microservice Design (for modern applications)
- Mobile Design (for mobile applications)
- Data Pipeline Design (for data platforms)
- Risk management policy creation
- Incident response plan creation
- Infrastructure Design
- Database Design
- Privacy policy creation
- Terms of service creation
- Security policy creation
- Data retention policy creation

- Alpha Testing
- Compliance Testing
- Accessibility Compliance
- Defect resolution
- System Testing
- Non-functional Testing
- User Acceptance Testing (UAT)
- Beta Testing
- Mobile App Testing (for mobile projects)
- Data Testing (for data projects)
- Accessibility Testing
- Load and Stress Testing
- Compatibility Testing
- Defect tracking
- Unit Testing
- Integration Testing
- Functional Testing
- Regression Testing
- Automation Testing
- Test data management
- Test reporting

- Release and patch management
- System audits
- Incident Management
- Security Updates
- Performance Tuning
- Backup and Recovery
- System Documentation
- Compliance Checks
- Decommissioning
- Mobile App Updates
- Data Validation
- Security monitoring
- Performance monitoring
- Security monitoring
- Capacity planning
- Software Upgrades

编码以外 AI 仍然可以提供辅助



Access world-class software expertise:

- Expert advice: 100s of clients worldwide
- Technical accelerators: Haiven™, Code Concise, and more
- A structured and strategic method for adopting AI across your teams

Inception & Planning

- Generate solutions to strategic challenges using the “Playing to Win” framework
- Analyze potential future scenarios and their impact on your business / organization
- Rapidly generate conceptual solutions to user pain points
- Derive a detailed backlog from high level scope

Design

- Integrate AI-powered visual design tools into your workflow
- Ideate solutions with “How Might We” Design Thinking method
- Segment users into personas and prepare research questions

Analysis

- Break down epics into user stories with interactive AI chat
- Break down visual user journeys into stories through AI diagram analysis
- Create detailed user stories, including “given, when, then” acceptance criteria

Coding

- Choose the right IDE-based coding assistant, avoid pitfalls, and enable developers to master responsible code generation
- Create automatic lists of developer tasks required to implement given a stories
- Explain technical diagrams and rapidly onboard new

Architecture

- Analyze architecture diagrams and discuss strengths and weaknesses with an AI architect
- Rapidly write comprehensive architecture decision records, using AI to discover gaps in your thinking
- Perform “red team” brainstorming to uncover security threats and other failure scenarios for your application

Testing

- Generate consumer-driven contract tests for RESTful APIs
- Convert “given, when, then” scenarios into automated acceptance tests
- Rapidly generate test data, avoiding the risks of cloning production data
- Use natural language to explore test databases
- Speed time to resolution and improve code quality while gaining efficiency and reducing YoY “run” cost.

Operations

- Automate and optimize tasks and processes to speed time to resolution and improve code quality while gaining efficiency and reducing YoY “run” cost.
- Use real-time insights from AI data to inform continuous application improvements over time.

扎实的工程实践仍然很重要，甚至变得更重要

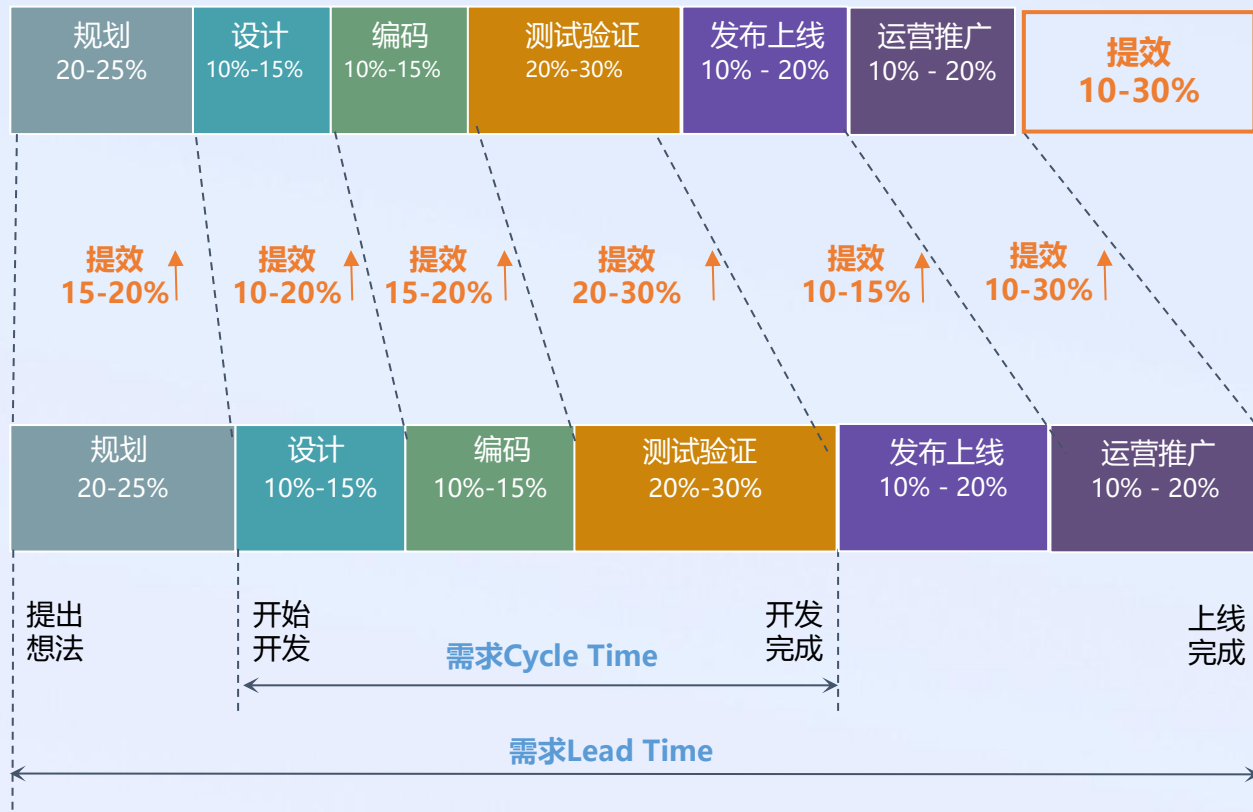
- AI 会增强人的技能，但不会取代人。
- AI 不会区分代码的好坏或流程的好坏。不要用 AI 增强原本就不应该做的事情。
- 软件交付仍将是一项团队协作工作，AI 需要提升团队的整体能力，而不仅仅是个人的吞吐量。
- AI 增强需要转变观念。需要将人工智能视为人而不是软件：大型语言模型不像其他软件那样可靠、可预测和可解释。
- 知识质量仍然很重要：大语言模型和人一样，错误的或可读性差的文档和代码一样会让大语言模型感到困惑。



AI 带来了新的工具，这些工具以及工作方式和正确的团队组织结构，对于缩短产品上市时间、提高质量和持续保持团队士气至关重要。

扎实的工程实践和高质量的知识才能加速 AI 提效

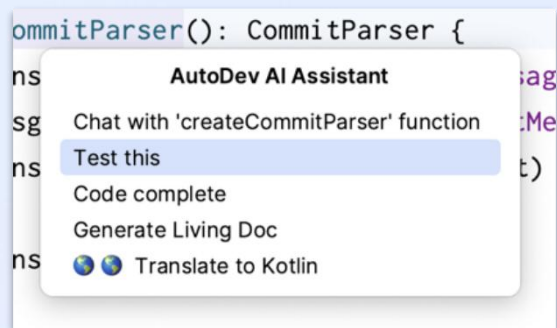
Thoughtworks研究预测：通过AI来增强各个环节，让AI替代各个环节中角色的重复、繁琐性工作任务，并通过AI降低信息获取、任务切换、认知负载等协作摩擦，预测团队效能可能提升**10-30%**。



以X组织为例，按照当前各环节在整个leadtime占比，预测整体Leadtime乐观情况下可缩短28.5%；悲观情况下可以缩短12.5%

阶段	当前Lead Time占比	预计环节提效	预估对组织整体效能影响
规划	20%	15-20%	3-4%
设计	15%	10-30%	1.5-4.5%
编码	15%	15-30%	2-4.5%
测试验证	20%	20-40%	4-8%
发布上线	10%	10-15%	1-1.5%
推广运营	20%	10-30%	2-6%
合计	Lead Time缩短 12.5% ~ 28.5%		

在编码场景中加速 AI 提效 —— AutoDev



Intention
(Alt + Enter)



```
Write unit test for following code.

You MUST use should_xx style for test method name.
When testing controller, you MUST use MockMvc and test API only.

You are working on a project that uses Spring MVC, Spring
WebFlux, JDBC to build RESTful APIs.

// class BookMeetingRoomResponse {
// ...
// }
// class BlogController {
//   blogService
//   + public BlogController(BlogService blogService)
//   + @PostMapping("/blog")      public BlogPost
createBlog(CreateBlogDto blogDto)
//   + @GetMapping("/blog")     public List<BlogPost> getBlog()
// }

...`java
@PostMapping("/{meetingRoomId}/book")
public ResponseEntity<BookMeetingRoomResponse>
bookMeetingRoom(@PathVariable String meetingRoomId,
@RequestBody BookMeetingRoomRequest request) {
    // 业务逻辑
    BookMeetingRoomResponse response = new
BookMeetingRoomResponse();
    // 设置 response 的属性
    return new ResponseEntity<>(response, HttpStatus.CREATED);
}
...

Start with `import` syntax here:
```

- Action 类型
- 语言上下文 (结合规范)
- 技术栈上下文
- 相关上下文 (ClassProvider)
- 代码 (PsiElement)
- 业务上下文 分层/单测模板
- 引导词

在编码场景中加速 AI 提效 —— AutoDev

不做任何提示词定制

生成测试代码：**38行**
 “幻觉”：**4处**
 生成评判：

1. 正确使用 *MockMVC*
2. 未能正确准备测试数据
3. 未能调用正确的 URL

增加最佳实践和关联代码检索后

生成测试代码：**50行**
 “幻觉”：**1处**
 生成评判：

1. 正确使用 *MockMVC*
2. 正确使用已有函数准备测试数据
3. 正确调用待测 URL

增加业务知识后

生成测试代码：**70行**
 “幻觉”：**1处**
 生成代评判：

1. 正确使用 *Mocito*
2. 生成多条符合需求的测试 case
3. 测试 case 划分合理、描述符合业务用语

DEMO: 生成基于 SpringBoot 框架实现的服务 API 集成测试, 选中目标测试方法执行生成测试...

在编码场景中加速 AI 提效 —— AutoDev

不做任何提示词定制

生成测试代码: 38行
“幻觉”: 4处

最后发给 LLM 的提示词

仅包含选中的被测方法 (sourceCode)

增加最佳实践和关联代码检索后

生成测试代码: 50行
“幻觉”: 1处

最后发给 LLM 的提示词

1. 包含基于当前使用的 *SpringBoot* 框架的集成测试最佳实践指导
2. 基于 *SpringBoot* 框架分析出被测方法的关联代码 (*Service* 和 *DTO*)
3. 被测方法所在类的上下文 (经过“压缩”)

增加业务知识后

生成测试代码: 70行
“幻觉”: 1处

最后发给 LLM 的提示词

1. 包含基于当前使用的 *SpringBoot* 框架的集成测试最佳实践指导
2. 基于 *SpringBoot* 框架分析出被测方法的关联代码 (*Service* 和 *DTO*)
3. 被测方法所在类的上下文 (经过“压缩”)
4. 与被测代码强相关的业务上下文

```

1 Write unit test for following code.
2
3 Here is the source code to be tested:
4
5 @PostMapping("/paymentLimit")
6 @ResponseStatus(HttpStatus.NO_CONTENT)
7 public void updatePaymentLimit(@RequestBody AccountPaymentLimitDto accountPaymentLimitDto, MemberAccountService memberAccountService) {
8     memberAccountService.updateAccount(accountPaymentLimitDto.getAccountId(), memberAccountService.updatePaymentLimit(accountPaymentLimitDto));
9 }
10
11 ...
12
13 Should include imports. Start text code with Markdown Code block here.
14
    
```

```

1 Write unit test for following code.
2
3 You are working on a project that uses Spring MVC, JPA to build RESTful APIs.
4 You MUST use should_xx style for test method name. You MUST use
5 Test file should be complete and compilable, without need for further
6 Ensure that each test focuses on a single use case to maintain clarity and readability.
7 Instead of using "shouldxx" methods for setup, include all necessary code initialization within each individual
8 This project uses JUnit 5, you should import "org.junit.jupiter.api.Test" and use "@Effect" annotation. Use appropriate
9
10 Here is the relate code maybe you can use
11
12 // package: cc.unitmesh.untitled.demo.service.MemberAccountService
13
14 @Service
15 @Autowired
16 MemberEntityAccountRepository memberEntityAccountRepository;
17
18 + public String getPaymentLimitBy(String accountId)
19 + public void updatePaymentLimit(String accountId, String paymentLimit)
20
21 package: cc.unitmesh.untitled.demo.dto.AccountPaymentLimitDto
22
23 @Mapper, @Entity
24 class AccountPaymentLimitDto {
25     String accountId;
26     String paymentLimit;
27     Instant startTime;
28     String subendTime;
29     + public AccountPaymentLimitDto(String accountId, String paymentLimit, Instant startTime, String subendTime) {}
30     + public AccountPaymentLimitDto() {}
31 }
32
33 This is the class where the source code resides:
34 // package: cc.unitmesh.untitled.demo.controller.MemberAccountController
35 // @RestController, @RequestMapping("MemberEntityAccount")
36 // class MemberAccountController {
37 //     @Autowired
38 //     MemberAccountService memberAccountService;
39 //
40 //     @PostMapping("/paymentLimit")
41 //     @ResponseStatus(HttpStatus.NO_CONTENT)
42 //     public void updatePaymentLimit(@RequestBody AccountPaymentLimitDto accountPaymentLimitDto, MemberAccountService memberAccountService) {
43 //         memberAccountService.updateAccount(accountPaymentLimitDto.getAccountId(), memberAccountService.updatePaymentLimit(accountPaymentLimitDto));
44 //     }
45 }
    
```

当前框架最佳实践

关联代码

```

32 // @Repository
33 // class MemberEntityAccountRepository : CrudRepository<MemberEntityAccount, Long> {
34 //
35 // }
36 //
37 // }
38
39 This is the class where the source code resides:
40 // package: cc.unitmesh.untitled.demo.service.MemberAccountService
41 // @Service
42 // class MemberAccountService {
43 //     @Autowired
44 //     MemberEntityAccountRepository memberEntityAccountRepository;
45 //     + public String getPaymentLimitBy(String accountId)
46 //     + public void updatePaymentLimit(String accountId, String paymentLimitValue)
47 // }
48
49 The following is the business description related to the code under testing:
50
51 [{"page_content": "财务经理设定新的支付限额", "metadata": {"feature": "银行资金管理", "source": "财务经理"}, "when": "财务经理输入了新的支付限额并提交", "then": "系统接收到新的支付限额并显示成功的确认消息。同时系统"}, {"page_content": "银行资金管理", "source": "features/cab.feature", "steps": [{"Given": "财务经理设定新的支付限额并显示一个错误消息。", "then": "系统向用户显示支付限额设置失败的错误消息。"}, {"Given": "财务经理设定新的支付限额并显示一个成功消息。", "then": "系统向用户显示支付限额设置成功的消息。"}], "type": "Document"}]
    
```

提示词中增加业务上下文

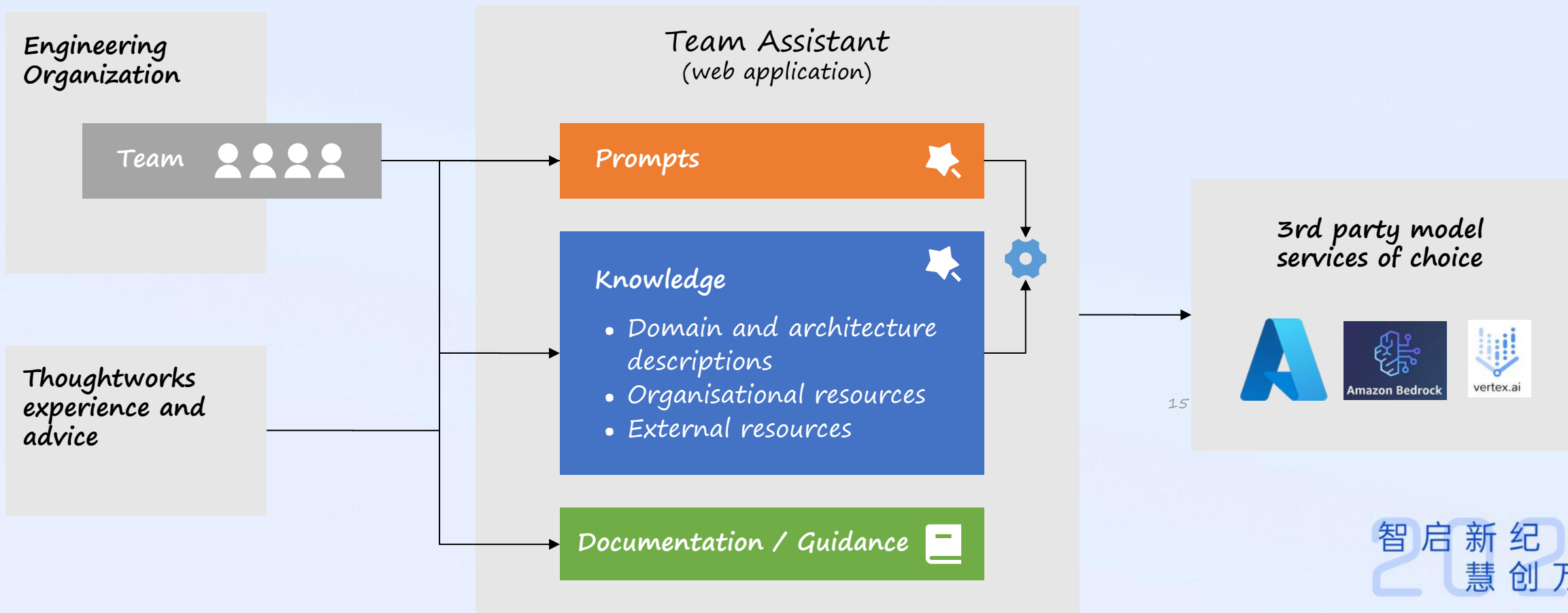
在软件交付团队和过程中加速 AI 提效 —— Haiven™

Knowledge Amplification

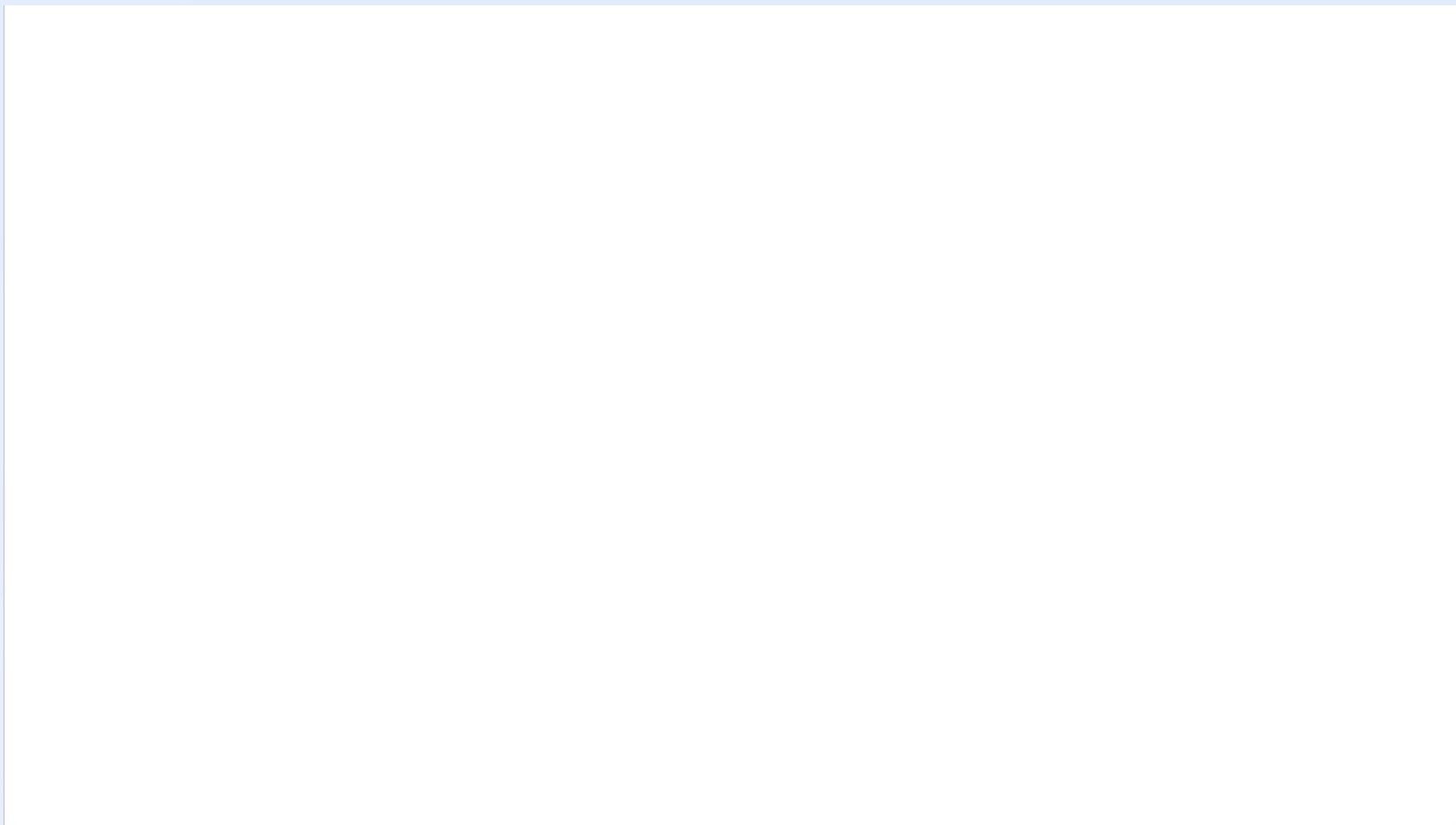
Thoughtworks recommended practices "just in time"

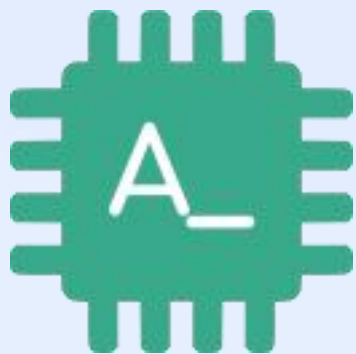
Low cost of experimentation

Generative AI and prompt upskilling



在软件交付团队和过程中加速 AI 提效 —— Haiven™





<https://github.com/unit-mesh/auto-dev>

<https://github.com/unit-mesh/auto-dev-vscode>



<https://github.com/tw-haiven/haiven>

谢谢观看

THANKS